SIR WILFRID LAURIER SCHOOL BOARD

FINANCIAL STATEMENTS

Year ended June 30, 2025

INDEPENDANT AUDITOR'S REPORT

To the *Ministère de l'Éducation*
Sir Wilfrid Laurier School Board

Report on the Financial Statements

Opinion

We have audited the accompanying financial statements of SIR WILFRID LAURIER SCHOOL BOARD (the "School Board") bearing the electronic signature: 5153787502, which comprise the statement of financial position as at June 30, 2025, the income statement, the statement of accumulated surplus (deficit), the statement of remeasurement gains and losses, the statement of changes in net financial assets (net debt) and cash flows for the year then ended, the additional information relating to the financial statements included on pages 8-299 and a summary of significant accounting policies and other explanatory information included in the notes and additional information.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements bearing the electronic signature: 5153787502 present fairly, in all material respects, the financial position of SIR WILFRID LAURIER SCHOOL BOARD as at June 30, 2025, as well as the results of its activities, the change in its net debt and its cash flows for the year then ended, in accordance with Canadian public sector accounting standards.

Based for Qualified Opinion

The School Board has recognized a liability for asset retirement obligations (ARO) and a corresponding grant receivable from the « ministère de l'Éducation » in the statement of financial position as at June 30, 2025 and 2024. We were unable to obtain sufficient and appropriate audit evidence regarding the amount recognized, the adjustment and the disclosures on the ARO. As a result, we were unable to determine whether adjustments may need to be made to the amounts recognized as ARO liabilities, investment grant receivable, capital assets and investment grant deferred as at June 30, 2025, and 2024 and the surplus (deficit) accumulated as of July 1, 2024 and 2023 and June 30, 2025 and 2024 as well as the surplus for the year and the information provided on ARO or other items of the financial statements for the years ended June 30, 2025 and 2024. This situation therefore leads us to express a modified audit opinion on the financial statements for the year ended June 30, 2025, just as we did for the financial statements for the year ended June 30, 2024 due to the impacts of this limitation on the scope of work.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the School Board in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the School Board's ability to continue as a going concern, disclosing; as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the School Board or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the School Board's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Responsible assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School Board's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion, Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School Board to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Amyot Gélinas, s.e.n.c.r.l. [1]

Chartered Professional Accountants

Sainte-Agathe-des-Monts
November 4, 2025

[1] CPA auditrice, permis de comptabilité publique n° A144083

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État de la situation financière

au 30 juin 2025

		A 2025	B 2024	C Variation $	D Variation %
	ACTIFS FINANCIERS				
01100	Encaisse (Découvert bancaire) (page 20)	1 259 545,84	5 921 085,99	-4 661 540,15	-79%
01190	Équivalents de trésorerie (page 20)	0,00	0,00	0,00	0%
01200	Subvention de fonctionnement à recevoir (page 21)	26 464 750,92	31 934 911,30	-5 470 160,38	-17%
01400	Subvention d'investissement à recevoir (page 22)	164 129 454,31	195 541 365,15	-31 411 910,84	-16%
01480	Subvention à recevoir - Financement (page 22)	0,00	0,00	0,00	0%
01300	Taxe scolaire à recevoir	666 804,87	771 474,65	-104 669,78	-14%
01500	Débiteurs (page 23)	3 651 615,80	4 696 273,33	-1 044 657,53	-22%
01600	Stocks destinés à la revente	0,00	0,00	0,00	0%
01700	Placements et prêts (pages 24 et 25)	0,00	0,00	0,00	0%
01990	Autres actifs (page 26)	0,00	0,00	0,00	0%
00000	**TOTAL DES ACTIFS FINANCIERS**	**196 172 171,74**	**238 865 110,42**	**-42 692 938,68**	**-18%**
	PASSIFS				
03100	Emprunts temporaires à la charge de l'OS (page 30)	16 000 000,00	11 000 000,00	5 000 000,00	45%
03110	Emprunts temporaires faisant l'objet d'une subvention (page 30)	2 100 000,00	13 400 000,00	-11 300 000,00	-84%
03500	Créditeurs et frais courus à payer (page 31)	35 308 718,91	44 076 798,20	-8 768 079,29	-20%
03450	Subvention d'investissement reportée (page 32)	219 404 131,01	191 982 238,53	27 421 892,48	14%
03400	Revenus perçus d'avance (page 33)	1 190 877,73	2 603 166,31	-1 412 288,58	-54%
03600	Provision pour avantages sociaux (page 34)	11 065 642,65	10 371 519,54	694 123,11	7%
03700	Dettes à long terme à la charge de l'OS (page 35)	277 678,27	300 982,15	-23 303,88	-8%
03750	Dettes à long terme faisant l'objet d'une subvention (page 35)	103 202 265,59	128 388 121,66	-25 185 856,07	-20%
03250	Passif au titre des sites contaminés (page 36)	0,00	0,00	0,00	0%
03800	Autres passifs (page 36)	50 329 159,64	43 616 405,11	6 712 754,53	15%
00010	**TOTAL DES PASSIFS**	**438 878 473,80**	**445 739 231,50**	**-6 860 757,70**	**-2%**
00020	**ACTIFS FINANCIERS NETS (DETTE NETTE)**	**-242 706 302,06**	**-206 874 121,08**	**-35 832 180,98**	**-17%**
	ACTIFS NON FINANCIERS				
01800	Immobilisations corporelles (page 40)	236 007 775,41	208 853 841,78	27 153 933,63	13%
01970	Stocks de fournitures	0,00	0,00	0,00	0%
01900	Charges payées d'avance (page 49)	0,00	0,00	0,00	0%
00030	**TOTAL DES ACTIFS NON FINANCIERS**	**236 007 775,41**	**208 853 841,78**	**27 153 933,63**	**13%**
03900	**EXCÉDENT (DÉFICIT) ACCUMULÉ**	**-6 698 526,65**	**1 979 720,70**	**-8 678 247,35**	**-438%**
	L'excédent (déficit) accumulé est composé des éléments suivants:				
03910	Excédent (déficit) accumulé lié aux activités (page 4)	-6 698 526,65	1 979 720,70	-8 678 247,35	-438%
03920	Gains (pertes) de réévaluation cumulés (page 5)	0,00	0,00	0,00	0%
03950		**-6 698 526,65**	**1 979 720,70**	**-8 678 247,35**	**-438%**

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État des résultats

Exercice clos le 30 juin 2025

		A Budget 2025	B Résultats réels 2025	C Résultats réels 2024	D Variation $	E Variation %
	REVENUS					
00010	Subvention de fonctionnement du MEQ (page 50)	204 799 160	216 162 449,37	202 489 889,24	13 672 560,13	7%
00020	Subvention d'investissement (page 51)	68 497	2 835 701,39	2 725 196,91	110 504,48	4%
00030	Autres subventions et contributions (page 52)	945 000	668 280,25	916 973,12	-248 692,87	-27%
00040	Taxe scolaire (page 53)	10 890 601	10 911 530,59	10 644 584,82	266 945,77	3%
00050	Droits de scolarité et frais de scolarisation (page 54)	1 425 000	3 661 748,79	3 195 514,02	466 234,77	15%
980	Ventes de biens et services (page 55)	10 892 845	8 136 864,77	7 635 816,25	501 048,52	7%
00060	Revenus divers (page 56)	460 000	2 809 855,80	2 939 083,14	-129 227,34	-4%
966	Amortissement de la subvention d'investissement reportée (page 32)	9 871 016	10 657 707,62	9 536 738,19	1 120 969,43	12%
00000	**Total des revenus**	**239 352 119**	**255 844 138,58**	**240 083 795,69**	**15 760 342,89**	**7%**
	CHARGES					
10000	Activités d'enseignement et de formation (page 81)	124 772 830	136 746 215,10	115 161 813,23	21 584 401,87	19%
20000	Activités de soutien à l'enseignement et à la formation (page 82)	41 748 834	45 133 097,81	38 969 707,22	6 163 390,59	16%
30000	Services d'appoint (page 83)	28 694 893	26 600 934,22	24 927 852,49	1 673 081,73	7%
50000	Activités administratives (page 84)	11 113 256	11 538 486,23	11 084 991,29	453 494,94	4%
60000	Activités relatives aux biens meubles et immeubles (page 85)	23 866 812	28 793 101,33	24 904 419,87	3 888 681,46	16%
70000	Activités connexes (page 86)	9 215 494	15 016 428,13	22 202 605,25	-7 186 177,12	-32%
80000	Charges liées à la variation de la provision pour avantages sociaux (page 34)	-60 000	694 123,11	1 117 021,38	-422 898,27	-38%
964	Perte (gain) sur disposition d'immobilisations corporelles (pages 100, 101 et 151)	0	0,00	-450,00	450,00	100%
00100	**Total des charges**	**239 352 119**	**264 522 385,93**	**238 367 960,73**	**26 154 425,20**	**11%**
00200	**EXCÉDENT (DÉFICIT) DE L'EXERCICE LIÉ AUX ACTIVITÉS**	**0**	**-8 678 247,35**	**1 715 834,96**	**-10 394 082,31**	**-606%**

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État de l'excédent (déficit) accumulé lié aux activités

Exercice clos le 30 juin 2025

		A	B
		2025	**2024**
00010	**EXCÉDENT (DÉFICIT) ACCUMULÉ LIÉ AUX ACTIVITÉS AU DÉBUT DE L'EXERCICE DÉJÀ ÉTABLI**	**1 979 720,70**	**263 885,74**
00020	Redressements avec retraitement des exercices antérieurs (page 120)	0,00	0,00
00030	**Solde redressé**	**1 979 720,70**	**263 885,74**
00040	Excédent (déficit) de l'exercice lié aux activités (page 3)	-8 678 247,35	1 715 834,96
90000	**EXCÉDENT (DÉFICIT) ACCUMULÉ LIÉ AUX ACTIVITÉS À LA FIN DE L'EXERCICE**	**-6 698 526,65**	**1 979 720,70**

Page auditée

État des gains et pertes de réévaluation

Exercice clos le 30 juin 2025

		A Résultats réels 2025	B Résultats réels 2024
00010	**GAINS (PERTES) DE RÉÉVALUATION CUMULÉS AU DÉBUT DE L'EXERCICE**	**0,00**	**0,00**
	Gains (pertes) de réévaluation non réalisés		
	Cours de change		
00110	Instruments financiers dérivés	0,00	0,00
00120	Instruments financiers au coût ou au coût après amortissement	0,00	0,00
00130	Placements cotés sur un marché actif	0,00	0,00
00140	Instruments financiers désignés comme étant classés dans les instruments financiers évalués à la juste valeur	0,00	0,00
	Juste valeur		
00150	Instruments financiers dérivés	0,00	0,00
00160	Placements cotés sur un marché actif	0,00	0,00
00170	Instruments financiers désignés comme étant classés dans les instruments financiers évalués à la juste valeur	0,00	0,00
00100	**Total des gains (pertes) de réévaluation non réalisés**	**0,00**	**0,00**
	Gains (pertes) de réévaluation reclassés dans l'état des résultats		
	Cours de change		
00210	Instruments financiers dérivés	0,00	0,00
00220	Instruments financiers au coût ou au coût après amortissement	0,00	0,00
00230	Placements cotés sur un marché actif	0,00	0,00
00240	Instruments financiers désignés comme étant classés dans les instruments financiers évalués à la juste valeur	0,00	0,00
	Juste valeur		
00250	Instruments financiers dérivés	0,00	0,00
00260	Placements cotés sur un marché actif	0,00	0,00
00270	Instruments financiers désignés comme étant classés dans les instruments financiers évalués à la juste valeur	0,00	0,00
00200	**Total des gains (pertes) de réévaluation reclassés dans les résultats**	**0,00**	**0,00**
00300	**GAINS (PERTES) DE RÉÉVALUATION NETS DE L'EXERCICE**	**0,00**	**0,00**
90000	**GAINS (PERTES) DE RÉÉVALUATION CUMULÉS À LA FIN DE L'EXERCICE**	**0,00**	**0,00**

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État de la variation des actifs financiers nets (dette nette)

Exercice clos le 30 juin 2025

		A Budget 2025	B Résultats réels 2025	C Résultats réels 2024
00010	**ACTIFS FINANCIERS NETS (DETTE NETTE) AU DÉBUT DE L'EXERCICE**	**0**	**-206 874 121,08**	**-171 579 788,15**
00020	Redressements avec retraitement des exercices antérieurs (page 120)	0	0,00	-173 691,94
00000	**SOLDE REDRESSÉ**	**0**	**-206 874 121,08**	**-171 753 480,09**
00030	**Excédent (déficit) de l'exercice (page 3)**	0	-8 678 247,35	1 715 834,96
	Variation due aux immobilisations corporelles			
00110	Acquisitions d'immobilisations corporelles (pages 41 et 42)	-33 880 471	-33 836 565,19	-43 764 447,88
00115	Acquisitions d'immobilisations corporelles d'une entité du périmètre comptable (pages 41, 42 et 43)	0	0,00	0,00
00120	Amortissement des immobilisations corporelles (page 43)	10 037 431	10 991 051,92	9 882 426,83
00130	Perte (gain) sur disposition d'immobilisations corporelles (pages 100 et 151)	0	0,00	-450,00
00140	Produits de disposition d'immobilisations corporelles (page 100)	0	0,00	450,00
00150	Réductions de valeur d'immobilisations corporelles (page 85)	0	0,00	0,00
00155	Révision d'estimation des immobilisations corporelles (pages 41 et 43)	0	-4 308 420,36	-3 197 103,27
00160	Transfert d'immobilisations dans les immobilisations destinées à être vendues (page 101)	0	0,00	0,00
00100	**Total de la variation due aux immobilisations corporelles**	**-23 843 040**	**-27 153 933,63**	**-37 079 124,32**
00200	**Variation due aux stocks et aux charges payées d'avance**	**0**	**0,00**	**242 648,37**
00250	**Gains (pertes) de réévaluation nets de l'exercice**	**0**	**0,00**	**0,00**
90000	**ACTIFS FINANCIERS NETS (DETTE NETTE) À LA FIN DE L'EXERCICE**	**-23 843 040**	**-242 706 302,06**	**-206 874 121,08**

Page auditée

État des flux de trésorerie

Exercice clos le 30 juin 2025

		A 2025	B 2024
	ACTIVITÉS DE FONCTIONNEMENT		
00010	Excédent (déficit) de l'exercice (page 3)	-8 678 247,35	1 715 834,96
	Éléments sans effet sur la trésorerie		
00020	Créances douteuses	313 766,21	9 353,09
00030	Provisions liées aux placements et prêts	0,00	0,00
00040	Provision pour avantages sociaux futurs	694 123,11	1 117 021,37
00050	Stocks et charges payées d'avance	0,00	242 648,37
00060	Amortissement de la subvention d'investissement reportée	-10 657 707,62	-9 536 738,13
00070	Amortissement des frais d'émission liés aux dettes	73 601,58	86 947,75
00080	Amortissement et réductions de valeur des immobilisations corporelles	8 882 072,36	6 685 323,50
00085	Charges de désactualisation	1 892 310,34	1 666 624,52
00090	Perte (gain) sur disposition d'immobilisations corporelles (page 3)	0,00	-450,00
00100	Perte (gain) sur disposition de placements (page 56)	0,00	0,00
00110	Variation des actifs et des passifs liés au fonctionnement	70 437 308,74	37 903 851,38
00120	Autres éléments hors trésorerie	0,00	0,00
00121	Terrains reçus à titre gratuit	0,00	0,00
00122	Remboursement de dettes faisant l'objet d'une subvention effectué par un tiers au nom de l'OS	0,00	0,00
00123	Réservé au Ministère	0,00	0,00
00000	**FLUX DE TRÉSORERIE LIÉS AUX ACTIVITÉS DE FONCTIONNEMENT**	**62 957 227,37**	**39 890 416,81**
	ACTIVITÉS D'INVESTISSEMENT EN IMMOBILISATIONS		
00210	Sorties de fonds pour l'acquisition d'immobilisations corporelles	-36 036 005,99	-38 177 246,25
00220	Produits de disposition d'immobilisations corporelles	0,00	450,00
00250	Transfert d'immobilisations dans les immobilisations destinées à être vendues (sauf celles transférées à une entité du périmètre comptable)	0,00	0,00
00200	**FLUX DE TRÉSORERIE UTILISÉS POUR LES ACTIVITÉS D'INVESTISSEMENT EN IMMOBILISATIONS**	**-36 036 005,99**	**-38 176 796,25**
	ACTIVITÉS D'INVESTISSEMENT EN PLACEMENTS		
00230	Sorties de fonds pour l'acquisition de placements	0,00	0,00
00235	Sorties de fonds pour l'acquisition de prêts	0,00	0,00
00240	Produits de disposition de placements	0,00	0,00
00245	Produits de disposition de prêts	0,00	0,00
00249	**FLUX DE TRÉSORERIE UTILISÉS POUR LES ACTIVITÉS D'INVESTISSEMENT EN PLACEMENTS**	**0,00**	**0,00**
	ACTIVITÉS DE FINANCEMENT		
00320	Produits provenant de l'émission de dettes faisant l'objet d'une subvention	0,00	0,00
00330	Remboursement de dettes faisant l'objet d'une subvention	-25 169 131,58	-12 221 176,22
00340	Produits provenant de l'émission de dettes à la charge de l'OS	0,00	0,00
00350	Remboursement de dettes à la charge de l'OS	-113 629,95	-142 931,43
00360	Variation des emprunts temporaires non reliés aux immobilisations corporelles	-6 300 000,00	11 388 000,00
00370	Produits provenant de l'émission d'emprunts temporaires liés aux immobilisations	0,00	0,00
00380	Remboursement d'emprunts temporaires liés aux immobilisations	0,00	0,00
00300	**FLUX DE TRÉSORERIE UTILISÉ POUR LES ACTIVITÉS DE FINANCEMENT**	**-31 582 761,53**	**-976 107,65**
00400	**AUGMENTATION (DIMINUTION) DE L'ENCAISSE ET DES ÉQUIVALENTS DE TRÉSORERIE**	**-4 661 540,15**	**737 512,91**
00510	Encaisse et équivalents de trésorerie au début de l'exercice	5 921 085,99	5 183 573,08
90000	**ENCAISSE ET ÉQUIVALENTS DE TRÉSORERIE À LA FIN DE L'EXERCICE**	**1 259 545,84**	**5 921 085,99**

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Actifs financiers nets (dette nette) exempts d'un financement du MEQ ou d'un autre partenaire

30 juin 2025

		A 2025	B 2024
00010	**TOTAL DES ACTIFS FINANCIERS NETS (DE LA DETTE NETTE) (page 2)**	**-242 706 302,06**	**-206 874 121,08**
	Actifs financiers financés par le MEQ ou un autre partenaire		
00120	Subvention à recevoir - Financement (page 22)	0,00	0,00
00140	Subvention d'investissement à recevoir (page 22)	164 129 454,31	195 541 365,15
00100	**Total des actifs financiers financés par le MEQ**	**164 129 454,31**	**195 541 365,15**
	Passifs financés par le MEQ ou un autre partenaire		
00210	Solde des allocations d'investissement payable au comptant (page 300)	11 601 142,96	23 952 028,05
00230	Dettes à long terme faisant l'objet d'une subvention (pages 26 et 35)	103 202 265,59	128 388 121,66
00240	Passif au titre des sites contaminés assumé par le MEQ (page 36)	0,00	0,00
00250	Obligations liées à la mise hors service d'immobilisations (page 151)	47 528 509,43	41 327 778,73
00200	**Total des passifs financés par le MEQ**	**162 331 917,98**	**193 667 928,44**
	Revenus reportés affectés aux immobilisations corporelles		
00310	Subvention d'investissement reportée (page 32)	219 404 131,01	191 982 238,53
00300	**Total des revenus reportés affectés aux immobilisations corporelles**	**219 404 131,01**	**191 982 238,53**
90000	**TOTAL DES ACTIFS FINANCIERS NETS (DETTE NETTE) EXEMPTS D'UN FINANCEMENT MEQ OU D'UN PARTENAIRE**	**-25 099 707,38**	**-16 765 319,26**

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Détails des revenus et charges liés au fonctionnement et à l'investissement

Exercice clos le 30 juin 2025

		A	B	C = A + B	D	E	F = D + E
		Exercice terminé le 30 juin 2025			Exercice terminé le 30 juin 2024		
		Fonctionnement	Investissement	Total	Fonctionnement	Investissement	Total
	REVENUS						
00010	Subvention de fonctionnement du MEQ (page 50)	216 162 449,37		216 162 449,37	202 489 889,24		202 489 889,24
00020	Subvention d'investissement (page 51)		2 835 701,39	2 835 701,39		2 725 196,91	2 725 196,91
00030	Autres subventions et contributions (page 52)	668 280,25		668 280,25	916 973,12		916 973,12
00040	Taxe scolaire (page 53)	10 911 530,59		10 911 530,59	10 644 584,82		10 644 584,82
00050	Droits de scolarité et frais de scolarisation (page 54)	3 661 748,79		3 661 748,79	3 195 514,02		3 195 514,02
980	Ventes de biens et services (page 55)	8 136 864,77	0,00	8 136 864,77	7 635 816,25	0,00	7 635 816,25
00060	Revenus divers (page 56)	2 809 855,80	0,00	2 809 855,80	2 939 083,14	0,00	2 939 083,14
966	Amortissement de la subvention d'investissement reportée (page 32)		10 657 707,62	10 657 707,62		9 536 738,19	9 536 738,19
00100	**Total des revenus**	**242 350 729,57**	**13 493 409,01**	**255 844 138,58**	**227 821 860,59**	**12 261 935,10**	**240 083 795,69**
	CHARGES						
10000	Activités d'enseignement et de formation (page 81)	136 489 909,53	256 305,57	136 746 215,10	114 954 634,70	207 178,53	115 161 813,23
20000	Activités de soutien à l'enseignement et à la formation (page 82)	44 763 462,27	369 635,54	45 133 097,81	38 605 359,44	364 347,78	38 969 707,22
30000	Services d'appoint (page 83)	26 563 276,73	37 657,49	26 600 934,22	24 832 309,66	95 542,83	24 927 852,49
50000	Activités administratives (page 84)	11 524 939,98	13 546,25	11 538 486,23	11 068 397,10	16 594,19	11 084 991,29
60000	Activités relatives aux biens meubles et immeubles (page 85)	15 644 374,10	13 148 727,23	28 793 101,33	12 952 460,78	11 951 959,09	24 904 419,87
70000	Activités connexes (page 86)	14 939 828,65	76 599,48	15 016 428,13	22 088 791,10	113 814,15	22 202 605,25
80000	Charges liées à la variation de la provision pour avantages sociaux (page 3)	694 123,11		694 123,11	1 117 021,38		1 117 021,38
964	Perte (gain) sur disposition d'immobilisations corporelles (page 3)		0,00	0,00		-450,00	-450,00
00200	**Total des charges**	**250 619 914,37**	**13 902 471,56**	**264 522 385,93**	**225 618 974,16**	**12 748 986,57**	**238 367 960,73**
00300	**EXCÉDENT (DÉFICIT) DE L'EXERCICE**	**-8 269 184,80**	**-409 062,55**	**-8 678 247,35**	**2 202 886,43**	**-487 051,47**	**1 715 834,96**

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

1. GOVERNING STATUTES

The School Board was incorporated under decree 1014-97 of the Education Act on August 13, 1997. The financial statements have been prepared to satisfy the requirements of Section 287 of the Education Act (R.S.Q. C.I-13.3). The School Board's mission is to organize, to the benefit of those within its jurisdiction, the educational services provided by the Education Act and the basic regulations established by the Quebec government.

The School Board also aims to promote and enhance public education on its territory, to ensure the quality of educational services and student success for achieving a higher level of education and qualification of the population and contribute to the extent provided by the Education Act for the social, cultural and economic development of its region.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements are prepared by the School Board in accordance with the CPA Canada Public Sector Accounting Handbook and use of any other source of generally accepted accounting principles must be consistent with these standards.

Accounting estimates

The preparation of the School Board’s financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the recognition of assets and liabilities, presentation of assets and contingent liabilities at the date of the financial statements and the recognition of revenues and expenses for the period presented in the financial statements. Estimates and assumptions were used to evaluate the main items, such as useful life of capital assets, accrued liabilities, allowance for future benefits, asset retirement obligations and contaminated sites liability. Actual results may differ from management’s forecasts.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments

Categories and ratings

Cash, and accounts receivable, except for taxes receivable and grants from the Government of Canada, are classified in the category of financial assets measured at cost or amortized cost using the interest rate method.

Bank overdraft, temporary loans, accounts payable and accrued expenses to be paid with the exception of deductions at source, certain items in the provision for social benefits (vacation, accumulated overtime, other social leave and certain redeemable sick leave) and long-term debts are classified in the category of liabilities financial assets valued at cost or amortized cost using the effective interest rate method.

Transaction costs are added to the carrying amount of items classified as financial instruments measured at cost or amortized cost upon initial recognition. However, upon initial recognition, transaction costs are expensed when items classified as financial instruments are measured at fair value.

Impairment of financial assets

At the end of each financial year, if an objective indication of depreciation of financial assets or groups of financial assets exists, they are evaluated to determine whether depreciation should be recognized.

So, when facts or circumstances suggest a loss to debtors, a provision for doubtful debts is established so that they are presented at the lower of cost or net recovery value. The annual variation of this provision is taken into consideration in the results for the financial year.

Financial assets

Cash and cash equivalents

The School Board’s policy is to present in cash and cash equivalents bank balances, including bank overdrafts whose balances fluctuate frequently from being positive to overdrawn, and investments with a maximum maturity of three months from the acquisition date of redeemable at any time without penalty. These investments are accounted at the lower of cost and market value.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial assets (continued)

Accounts receivable

Accounts receivable are initially recorded at cost and revalued to the net recoverable value with the use of an allowance for doubtful accounts. The annual variation of this provision is included in the expenses under “Activités connexes”.

The issuance costs related to debt are deferred and amortized according to the straight-line method and over the initial term of the debt.

Liabilities

Pension plan

Members of the School Board’s staff participate in the *Régime de retraite des employés du gouvernement et des organismes publics* (RREGOP), *Régime de retraite des enseignants* (RRE) or *Régime de retraite du personnel d’encadrement* (RRPE). These multiemployer plans are defined benefit plans with guaranteed retirement and death benefits. The School Board’s contributions to these government retirement plans as well as the benefits are assumed by the Government of Québec and are not included in the financial statements.

Provision for social benefits

Long-term obligations arising from sick leave accrued by School Board employees are actuarially valued using a simplified estimation method based on the most probable assumptions determined by management. These assumptions are subject to annual revaluation. The resulting liability and corresponding expenses are recognized based on the method in which these benefits are acquired by employees, that is, based on the accumulation and use of these sick days by employees.

Long-term obligations resulting from redeemable sick leave of the teaching staff and short-term obligations resulting from others sick leave, vacation, accumulated overtime, disability insurance, and personal leaves (maternity, paternity) due to School Board employees are recognized at cost in liabilities. The annual change in the provisions is recognized in the expenses under “Charges liées à la variation de la provision pour avantages sociaux”.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Liabilities (continued)

Long-term debt

Long-term debts are recognized as the amount received at the time of issuance, adjusted by the discount or premium amortization amount, to obtain the capital amount to be reimbursed at maturity.

The issuance costs related to debts are deferred and amortized according to the straight-line method and over the initial term of the debt. The non-amortized balance is added to the debts balance. Canadian public sector accounting standards recommend the application of the effective interest rate rather than the straight-line method. Amortization of debt issuance costs using the effective interest rate method does not have a significant impact on the results of operations and financial position.

Contaminated sites liability

The obligations resulting from the rehabilitation of contaminated sites are recognized when it becomes probable that the School Board assume the responsibility insofar the following criteria are met:

- the contamination exceeds the environmental standard;
- the obligation to carry out rehabilitation falls directly under the responsibility of the School Board or it is likely that it does;
- it is expected that future economic benefits will be abandoned;
- the amount can be reasonably estimated.

The contaminated sites liability includes the management and remediation estimated costs. The School Board has used different methods for estimating the costs of site rehabilitation and management, including characterization studies or comparative analyzes. For each contaminated site, the estimated cost was increased to reflect the degree of accuracy associated with the used method. The evaluation of these costs is established from the best available reversal and is reviewed annually.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Liabilities (continued)

Asset retirement obligations

An asset retirement obligations is recognized when all of the following conditions are met:

- there is a legal obligation which requires the School Board to carry out specific activities linked to the permanent asset retirement requiring an outflow of economic resources;
- the past transaction or event, such as acquisition, construction, development, enhancement and/or normal use, giving rise to the liability has occurred;
- it is expected that future economic benefits will be carried out;
- a reasonable estimate of the amount can be made.

Retirement costs are capitalized in the cost of the concerned assets and amortized on a straight-line basis from the date of the legal obligation until the expected time of execution of retirement activities.

The initial measurement of the obligations is performed using the discounting of the estimated cash flows required to complete the retirement activities. Cash flows are adjusted for inflation and discounted using the discount rate that represents management's best estimate of the costs of funds required to settle the obligation when it matures.

Following initial recognition, the carrying amount of the obligation is increased by the annual accretion expense, recognized in other liabilities, to reflect the passage of time. In addition, its carrying amount is adjusted to reflect changes in the timing or amount of undiscounted cash flows compared to the initial estimate or a revision of the discount rate. These adjustments are recognized as an increase or decrease in the carrying amount of the asset in question. The revised carrying amount of the asset must be depreciated prospectively.

The asset retirement obligations of heritage buildings are not presented in the financial statements. Indeed, the School Board is required to maintain the integrity of these buildings, under the Cultural Heritage Act so that the probable retirement date of these buildings is so far away in time that the present value of the obligation is negligible. The obligation related to the retirement of these buildings will be presented in the financial statements as soon as the heritage designation is withdrawn or the demolition of the building is authorized, if applicable.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Liabilities (continued)

Asset retirement obligations *(continued)*

The asset retirement obligations are subject to measurement uncertainty and may vary due to evolving technologies used in asset retirement activities and differences in assumptions made for the purposes of measuring liabilities and actual results. The main assumptions made include the estimate of current retirement costs, the inflation rate and the discount rate. Furthermore, the obligation to safely dispose of asbestos in buildings is subject to measurement uncertainty due to the limitations inherent of the quantities of asbestos contained therein as well as the estimated cash flow schedule to complete the work.

By their nature, the non-financial assets of the School Board are normally used to provide future services.

Non-financial assets

Fixed assets

Fixed assets are non-financial assets that are acquired, constructed, developed or improved, with a useful life extending beyond one financial year. They are intended for long-term use in the production of goods or the provision of services and are not intended to be sold in the normal course of business.

Fixed assets are carried at cost and include decommissioning costs, if any. Cost does not include financial costs capitalized during the construction, development or improvement period. These costs are expensed directly during the period.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Non-financial assets (continued)

Fixed assets (continued)

Except for land, the cost of fixed assets is depreciated using the straight-line method over the following useful lives:

	Periods
Land development	10 or 20 years
Buildings	
Buildings acquired or constructed	15 or 50 years
Major renovations	25, 30 or 40 years
Asset retirement obligations (a)	13 to 88 years
Leasehold improvements	Lease term
Material and equipment	3, 5 or 15 years
Computer equipment	
Multimedia communications equipment	
Furniture and office equipment	
Other equipment	
Specialized equipment related to education	10 or 20 years
Library documents	10 years
Textbooks, automotive equipment and software development	5 years
Telecommunications network	20 years

(a) an “ARO component” has been created for each of the owned buildings containing asbestos and must be amortized over the estimated period remaining until their known or estimated demolition date.

The cost of fixed assets held under capital leases is equal to the present value of minimum lease payments, without exceeding the fair value of the leased assets.

Fixed assets under construction, development, or betterment are not amortized until they are put in service.

Works of art and historical treasures are made up mainly of paintings, sculptures, drawings and installations and their cost is expensed during the year they are acquired.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Non-financial assets (continued)

Fixed assets (continued)

Works of art acquired under the Policy on the Integration of the Arts into Architecture and the Environment of Buildings and Government or Public Sites are capitalized.

Amounts received from organizations are accounted for as deferred contribution and are amortized to income on the same basis as the related fixed asset. However, contributions received relating to the purchase of land are recognized in income in the year of acquisition.

When circumstances indicate that a fixed asset no longer contributes to the School Board's ability to provide goods and services or if the value of future economic benefits associated with the fixed asset is less than its net book value, the cost of the fixed asset must be reduced to reflect its impairment and the impairment loss is recognized in the income statement under “Activités relatives aux biens meubles et immeubles”. No recovery of value is recognized.

Stocks of supplies

Stocks of supplies are comprised of supplies that will be consumed in the normal course of operations in the next fiscal year or beyond. These inventories are valued at the lower of cost or net realizable value.

Prepaid expenses

Prepaid expenses represent payments made before the fiscal year-end for services that the School Board will benefit from during the coming fiscal years. These costs will be added to the expenses when the School Board benefits from the services paid for.

Revenues

Revenues are recorded on an accrual basis, that is, in the year in which the transactions or the events occurred. Revenues that are too difficult to evaluate in advance recognized when the funds are received. Amounts received or receivable for income that will be earned in a future year are deferred and presented as deferred revenues.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenues (continued)

Grants and deferred contributions

MEQ grants are recognized in the period where the School Board has satisfied the eligibility criteria for that period's budgetary rules for the school year. Excluding the allowances granted for improvement and to meet the provisions of collective agreements and certain allowances for which the MEQ has authorized the postponement, grant incomes received from the MEQ are not deferred in accordance with budgetary rules.

Grant affected for acquiring fixed assets by transfer payments are recognized when these are authorized and when School Board has satisfied all eligibility criteria, if any. They are presented under "Subvention d'investissement reportée" when they are accompanied by stipulations who create an obligation, meeting the definition of a liability. The revenue related to the subsidy is recognized as the liability is settled in "Amortissement de la subvention d'investissement reportée".

Other grant affected to the acquisition of fixed assets that are not transfer payments are deferred and presented under "Subventions d'investissements reportées affectées à l'acquisition d'immobilisations corporelles" and are recognized as the liability is settled under "Amortissement des subventions d'investissements reportées" in the period in which resources are used for the specified purpose.

School tax

School tax revenues are recognized in the period covered by the tax roll. Changes in assessment rolls are recognized upon issuance of certificates from the appraiser. The period covered by the annual school tax bills is July 1 to June 30. The school tax is imposed on the adjusted value. The adjusted value is determined by the spread application, over three years, of the variation between the actual standardized value at December 31 of the last year of the previous role and that given the new role that takes effect from January 1. Revenue in lieu of school taxes is recognized in the period in which the amounts are received.

Sales of goods and services and miscellaneous incomes

Income from tuition and fees, the sale of goods and services and miscellaneous income is recorded in the financial year in which the transactions or events giving rise to them took place.

These revenues, with the exception of miscellaneous revenues from interest, penalties and late fees, constitute transactions with performance obligations for which the School Board must provide a service or provide a specific good in exchange for the amount received from a payer. These revenues are recognized as the obligation is fulfilled, either at a specific time or gradually.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Service obligations fulfilled at a specific time

Revenue from the sale of school supplies and materials is recognized at the time of sale.

Service obligations fulfilled gradually

Revenue from tuition fees and schooling costs is gradually recorded by the School Board over the duration of the training offered.

Revenue from school daycare services, supervision and lunchtime transportation, and other activities charged to users are recognized progressively by the School Board, as the services are provided. Revenue from the rental of buildings and movable property are recognized progressively over the term of the lease. Revenue from service loans are recognized progressively over the term of the loan.

Expenses

Expenses are recorded on an accrual basis, that is, in the year in which the transactions or events giving rise to the transaction occurred. Expenses include the cost of goods consumed as part of the operating activities for the year and which may be related to these activities and services obtained during the period, including recognized losses. Amounts also include amortization of the cost of capital assets for the period.

Contingencies

Contingent liabilities

Obligations arising from lawsuits and litigation are recognized as liabilities when it is probable that a future event will confirm the existence of a liability at the date of the financial statements and a reasonable estimate can be made. If the probability of the event cannot be determined or the event is probable but a reasonable estimate cannot be made, a contingent liability is disclosed in the notes to the financial statements.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

3. GRANTS RECEIVABLE

Inter-entity operations

Inter-entity transactions are transactions between entities controlled by the Government of Québec or subject to its shared control.

Assets received without consideration from an entity included in the consolidation perimeter of the Government of Québec are recognized at book value. As for services received free of charge, they are not recognized. Other transactions are recognized at exchange value, that is the amount agreed for the consideration given in exchange for the item transferred or the service rendered.

Operating grants receivable

Details of the operating grants receivable are presented on page 21 of the financial statements. Operating Grants Receivable from the Government of Québec are detailed on this page. Operating Grants Receivable from the Canadian Government are presented in the account “Débiteurs” on page 23.

	2025	2024
Total Operating Grants Receivable from the Government of Québec	26 464 751 $	31 934 911 $
Total transfers receivable from the Canadian Government	355 213	384 677
	26 819 964 $	32 319 588 $

Investment grant receivable

Details of the various investment grants receivable are presented on page 22.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

4. CASH FLOW

	2025	2024
Interest paid during the year amounted to	3 482 226 $	3 892 863 $
Interest received during the year amounted to	267 374 $	430 427 $
Change in operating assets and liabilities		
Financial assets		
Receivable operating grants	5 470 160 $	(16 161 754)$
Receivable investment grants	31 411 911	897 817
School tax receivable	104 670	(127 573)
Accounts receivable	585 643	(433 906)
Liabilities		
Accounts payable and accrued liabilities	(8 130 605)	8 652 231
Deferred investment grant	38 079 600	44 797 469
Deferred revenues	(1 412 289)	405 725
Other liabilities	4 328 219	(126 158)
Change in operating assets and liabilities	70 437 309 $	37 903 851 $

Items not affecting liquidity

Acquisitions of fixed assets during the period include the acquisition of fixed assets by lease (note 15) and an amount of $5 456 076 (2024 - $6 093 549) which is included in accounts payable and accrued expenses payable. These transactions are excluded from the statement of cash flows.

5. CASH AND CASH EQUIVALENTS

Details of cash and cash equivalents are presented on page 20 of the financial report.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

6. ACCOUNT RECEIVABLE

Details of accounts receivable are presented on page 23 of the financial report.

7. SCHOOL TAXES RECEIVABLE

	2025	2024
Exercise 2024-2025	435 028 $	- $
Exercise 2023-2024	46 949	478 946
Exercise 2022-2023	17 252	64 116
Exercise 2021-2022	14 560	27 347
Exercise 2020-2021 and earlier	47 496	84 226
Interest receivable	105 520	116 840
	666 805 $	771 475 $

8. BANK LOANS

The bank loan and bank acceptances are monthly authorized and is guaranteed by the MEQ. The authorized credit facility at June 30, 2025 is $37 484 284 (2024 - $32 539 626). The bank loan bears interest at prime rate and is guaranteed by the MEQ. The balance of bank loan at June 30, 2025 is $18 100 000 (2024 - $24 400 000).

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Details of accounts payable and accrued liabilities are presented on page 31 of the financial report.

10. DEFFERED REVENUS

Deferred investment grant

Details of the deferred investment grant are presented on page 32 of the financial report.

11. PROVISION FOR EMPLOYEE BENEFITS

The detail of the provision payable for employee benefits is presented on page 34 of the financial report.

Among the long-term obligations of benefits granted to employees, the School Board has a sick leave accumulation program pursuant to various collective agreements. Until June 30, 2016, this program allowed certain employees to accumulate unused sick leave days they are entitled to annually to monetize them in the event of termination, retirement or death. Moreover, in a context of early retirement, employees may choose to use these accumulated days as fully paid days of absence. Since July 1, 2016, employees can no longer accumulate sick leave days earned after that date. Unused sick leave days will be paid annually as of June 30 if it is not used at that date.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

12. OBLIGATIONS UNDER CAPITAL LEASES

	2025	2024
Rolling stocks leases, 5.31% maturing from February 2034 to March 2034	277 678 $	300 982 $

Minimum lease payments required in subsequent years under capital leases are as follows:

2026	40 052 $
2027	40 052
2028	40 052
2029	40 052
2030	40 052
2031 and following	144 631
	344 891
Interest included in minimum payments	67 213
	277 678 $

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

13. LONG-TERM DEBT SUBJECT TO A SUBSIDY COMMITMENT	2025	2024
Debt reimbursed during the year	- $	15 655 627 $
Loan, of an original amount of $3 850 000, payable in annuity payments of $154 000, plus interest at the rate of 4.994% paid semi-annually and by a final capital payment of $154 000 at maturity in June 2033	1 232 000	1 386 000
Loan, of an original amount of $7 200 000, payable in annuity payments of $288 000, plus interest at the rate of 2.369% paid semi-annually and by a final capital payment of $4 608 000 at maturity in September 2026	4 896 000	5 184 000
Loan, of an original amount of $13 018 000, payable in annuity payments of $950 000, plus interest at the rate of 2.369% paid semi-annually and by a final capital payment of $4 468 000 at maturity in September 2026	5 418 000	6 368 000
Loan, of an original amount of $14 163 000, payable in annuity payments of $891 000, plus interest at the rate of 3.145% paid semi-annually and by a final capital payment of $798 000 at maturity in June 2034	7 926 000	8 817 000
Loan, of an original amount of $15 900 000, payable in annuity payments of $636 000, plus interest at the rate of 2.787% paid semi-annually and by a final capital payment of $10 176 000 at maturity in September 2027	11 448 000	12 084 000
Loan, of an original amount of $12 245 000, payable in annuity payments of $490 000, plus interest at the rate of 3.112% paid semi-annually and by a final capital payment of $485 000 at maturity in December 2043	9 305 000	9 795 000
Loan, of an original amount of $12 493 000, payable in annuity payments of $624 000, plus interest at the rate of 3.087% paid semi-annually and by a final capital payment of $637 000 at maturity in December 2038	8 749 000	9 373 000
Carried forward	48 974 000	68 662 627

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

13. LONG-TERM DEBT SUBJECT TO A SUBSIDY COMMITMENT (continued)	2025	2024
Brought forward	48 974 000	68 662 627 $
Loan, of an original amount of $22 617 000, payable in annuity payments of $2 787 000, plus interest at the rate of 2.2654% paid semi-annually and by a final capital payment of $3 108 000 at maturity in December 2026	5 895 000	8 682 000
Loan, of an original amount of $13 963 000, payable in annuity payments of $559 000, plus interest at the rate of 2.198% paid semi-annually and by a final capital payment of $547 000 at maturity in February 2045	11 168 000	11 727 000
Loan, of an original amount of $1 437 000, payable in annuity payments of $68 000, plus interest at the rate of 2.2189% paid semi-annually and by a final capital payment of $77 000 at maturity in February 2041	1 097 000	1 165 000
Loan, of an original amount of $17 100 473, payable in annuity payments of $684 019, plus interest at rate of 2.689% paid semi-annually and by a final capital payment of $684 019 at maturity in March 2046	14 364 397	15 048 416
Loan, of an original amount of $18 437 091, payable in annuity payments of $737 484, plus interest at rate of 2.906% paid semi-annually and by a final capital payment of $737 484 at maturity in February 2047	16 224 640	16 962 124
Loan, of an original amount of $5 987 127, payable in annuity payments of $239 485, plus interest at rate of 4.218% paid semi-annually and by a final capital payment of $239 485 at maturity in November 2047	5 508 157	5 747 642
Carried forward	103 231 194	127 994 809

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

13. LONG-TERM DEBT SUBJECT TO A SUBSIDY COMMITMENT (continued)

	2025	2024
Brought forward	103 231 194 $	127 994 809 $
Loan, of an original amount of $1 487 529, payable in annuity payments of $495 843, plus interest at rate of 3.929% paid semi-annually and by a final capital payment of $495 843 at maturity in November 2025	495 843	991 686
	103 727 037	128 986 495
Deferred expenses related to debts subject to a subsidy commitment	(524 771)	(598 373)
	103 202 266 $	128 388 122 $

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

13. LONG-TERM DEBT SUBJECT TO A SUBSIDY COMMITMENT (continued)

The estimated instalments on long-term debt for the next years are as follows:

2026	-	9 603 831 $
2027	-	17 266 988 $
2028	-	14 622 988 $
2029	-	4 446 988 $
2030	-	4 446 988 $
2031 and following	-	53 339 254 $

14. ASSET RETIREMENT OBLIGATIONS

The main obligations relate to the asset retirement of the Shool Board concern the removal of asbestos from the buildings.

Evolution of the asset retirement obligations	2025			2024
	Removal of asbestos	Others	Total	Total
Balance at beginning	41 327 779 $	- $	41 327 779 $	36 464 051 $
New asset retirement obligations	-	-	-	-
Settled obligations	-	-	-	-
Accretion charge	1 892 310	-	1 892 310	1 666 625
Review of estimates	4 308 420	-	4 308 420	3 197 103
Balance at end	47 528 509 $	- $	47 528 509 $	41 327 779 $

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

14. ASSET RETIREMENT OBLIGATIONS (continued)

Main assumptions used

The main assumptions used for the asset retirement obligations concerning the removal of asbestos in the buildings are the followings:

	2025	2024
Discount rate, including inflation	4.73%	4.98%
Discount period [(1)]	From 12 to 75 years	From 13 to 76 years
Inflation rate	2.50%	2.57%

[(1)] The discount period used takes into account the estimated duration of the retirement work, which generally extends over a period of less than one year.

The undiscounted estimated costs to complete the retirement activities as of June 30, 2025 and included in the valuation of the obligations amount to $78 272 151 (2024 - $73 229 049).

A cumulative financial contribution of $47 528 509 was granted to the School Board in relation to its obligations related to retirement. Of this amount, $6 200 730 was recognized in revenue for the current year.

15. FIXED ASSETS

Fixed assets details are presented on page 40 of the financial report.

Total fixed assets include $5 228 425 (2024 - $35 399 266) of construction and development work in process, including $620 335 (2024 - $313 503) for land improvements, $4 608 090 (2024 - $33 052 766) for building improvements and major renovation and $0 (2024 - $2 032 997) for material and equipment. These fixed assets have not yet been amortized.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

16. CONTINGENCIES

Grievances from employees have been received by the School Board. These grievances could materialize into formal contingencies. It is not currently possible to determine the outcome of these grievances, and no provision has been recorded. Should the School Board become liable to pay amounts in respects of these claims, the amounts would be recognized in the period in which a ruling is determined.

In addition, the School Board is currently the subject of a class action as a guarantee defendant with a group of several other school service centers. In management's opinion, it is currently impossible to assess the outcome of the dispute and the amount, if any, that the School Board could be called upon to pay. Consequently, no provision appears in the financial statements.

17. CONTRACTUAL COMMITMENTS

As part of its operations, the School Board has entered into various long-term agreements. The most significant of these agreements have led to the following contractual obligations:

- $17 949 369 for construction, renovation and land improvement contracts to be realized at various dates until June 2028. Instalments for the next years are $16 890 250 in 2026, $641 085 in 2027 and $418 034 in 2028;
- $59 944 922 for leases, maintenance and other contracts expiring at various dates until June 2030. Instalments for the next years are $20 631 556 in 2026, $19 780 619 in 2027, $19 378 732 in 2028, $79 716 in 2029 and $74 299 in 2030;
- $621 903 for professional improvement;
- $19 839 for student teacher training;
- $1 853 834 for agreements in principle with the MEQ.

18. RELATED PARTY TRANSACTIONS

In addition to the related party transactions which are already reported in the financial statements and recognized at the exchange amount, the School Board is related to all the departments, special funds, organizations and public enterprises controlled directly or indirectly by the Government of Québec or under the common control or subject to the significant influence of the Government of Québec. The School Board had not entered into any commercial transactions with any of these related parties other than in the normal course of its operations and under normal commercial terms. These transactions are not reported separately in the financial statements.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

19. RISK MANAGEMENT RELATED TO FINANCIAL INSTRUMENTS

Risk management policy

The School Board is exposed to various risks related to its financial instruments. The following provides a measure of risk at the date of the statement of financial position, that is, as at June 30, 2025.

Credit risk

Credit risk is the risk of a counterparty defaulting on contractual obligations. The School Board's credit risk is mainly associated with accounts receivable from users excluding goods and services taxes and receivable grants. To reduce its credit risk, the School Board regularly analyzes the balance of its user accounts receivable and reserves an allowance for doubtful accounts as necessary, based on the estimated realizable value. Credit risk associated with receiving grants is minimal since these are from governments.

The carrying amount of the School Board's main assets represents its maximum exposure to credit risk.

The following table shows the chronological balance of accounts receivable including consumption taxes, net of allowance for doubtful accounts as at June 30, 2025.

Accounts receivable	2025	2024
Less than 30 days after the invoice date	3 379 021 $	2 506 048 $
30 to 60 days after the invoice date	180 554	113 167
61 to 90 days after the invoice date	151 891	17 236
More than 90 days after the invoice date	1 949 238	3 714 566
	5 660 704	6 351 017
Allowance for doubtful accounts	(1 342 283)	(883 269)
	4 318 421 $	5 467 748 $

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

19. RISK MANAGEMENT RELATED TO FINANCIAL INSTRUMENTS (continued)

Liquidity risk

Liquidity risk is the risk that the school board will encounter difficulty in meeting obligations associated with financial liabilities. The School Board is exposed to this risk mainly through its accounts payable and accrued liabilities, provisions for employee benefits and long-term debt. The contractual cash flows related to financial liabilities of the board to June 30, 2025 are as follows:

	Less than 1 year	1 year to 3 years	4 years to 5 years	More than 5 years	Total
June 30, 2025					
Temporary loans	18 100 000 $	- $	- $	- $	18 100 000 $
Accounts payable and accrued liabilities	35 018 109 $	290 610 $	- $	- $	35 308 719 $
Long-term debt	9 603 831 $	31 889 976 $	8 893 976 $	53 339 254 $	103 727 037 $
Provision for employee benefits	8 134 748 $	453 485 $	268 724 $	2 208 685 $	11 065 642 $
June 30, 2024					
Temporary loans	24 400 000 $	- $	- $	- $	24 400 000 $
Accounts payable and accrued liabilities	43 837 991 $	238 807 $	- $	- $	44 076 798 $
Long-term debt	25 259 459 $	26 870 819 $	19 069 976 $	57 786 241 $	128 986 495 $
Provision for employee benefits	7 407 202 $	337 826 $	271 095 $	2 355 397 $	10 371 520 $

To reduce liquidity risk, the School Board performs a daily analysis of its cash and borrows the necessary funds by the daily needs based on a maximum amount authorized by the MEQ.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk includes three types of risk: currency risk, interest rate risk and other price risk. Given the nature of its activities, the School Board is only exposed to the risk of interest rates.

NOTES TO FINANCIAL STATEMENTS
June 30, 2025

19. RISK MANAGEMENT RELATED TO FINANCIAL INSTRUMENTS (continued)

Interest rate risk

The interest rate risk is the risk that the financial instruments will vary unfavourably according to interest rate fluctuations, whether the interest rates are fixed of variable. Fixed interest rate financial instruments expose the School Board to a fair value risk and those with variable interest rates to a cash flow risk.

Since the School Board recognizes its financial instruments bearing fixed interest at amortized cost using the effective interest rate and not at fair value, risk exposure to interest rate fluctuation is low especially as the School Board expects to repay them according to the schedule. For financial instruments with variable rate, each 1% change in the interest rate on their year-end balance would increase or decrease interest expenses by $181 000 (2024 - $244 000).

20. COMPARATIVE FIGURES

Certain comparative figures of 2024 have been reclassified to conform to the presentation adopted in 2025.