Keeping Our Lady of Peace open: the board's proposal and four better plans

Detailed plans, version 2 · Updated October 12, 2026 · Sources: the board's Oct 8 presentation (slides cited), the 2024-25 summary financial statements, the Oct 6 Phoenix presentation, the board's Deeds of Establishment and Three-Year Plan for 2026-2029, and the schools' public addresses. Every figure marked *(estimate)* is the parents' own calculation, not a board figure, and should be put to the board as a question.

The board proposes to close Our Lady of Peace, a school at 98% capacity, and move about 261 children ~5 km. Every alternative keeps OLP open and disrupts fewer children over a shorter distance.

What is the real ask: balance the budget, or close a school because of empty seats?

If it is the budget: the board's own claimed saving is about 11% of the $8.68M deficit for 2024-25 (financial statements), and it shrinks once families leave. Closing a school is not the only lever, and the closure that saves the most per child disrupted is not OLP's.

If it is empty seats: OLP has 5 of the 840 empty seats in sectors 1 and 3 (slide 14). The board's own Three-Year Plan, adopted in December 2025, projects OLP full (205 to 207 of 207) for three years.

Either way, OLP is not the school to close. It is the example of what a full, working school looks like.

The board's proposal: close OLP (the weakest option)

STUDENTS WHO MOVE
~261

ADDITIONAL DISTANCE
~5 km *(estimate)*
+10 to 15 min by bus (slide 24)

POTENTIAL YEARLY SAVING
~$975K *(estimate)*
$1,084,816 claimed (slide 28), less the bus; ~$585K if 15% of families leave *(estimate)*

It closes the only full school in the area (202 of 207 seats) and leaves the emptiest one, Crestview, emptier still at ~29%. The claimed saving does not deduct the board's own $110,000 bus, and the board did not state any one-time cost or added staff.

1. No closures

STUDENTS WHO MOVE
0

ADDITIONAL DISTANCE
None

POTENTIAL YEARLY SAVING
$276K–$444K identified *(estimate)*
combined grades at Crestview and Souvenir's vice-principal, plus office, lease and rental savings the board has yet to cost

Why it's better: OLP, at 98%, stays open and not one child is disrupted. With 840 empty seats in the area, closing the school with 5 of them is the last step, not the first.

2. Crestview general-ed joins Souvenir

STUDENTS WHO MOVE
59

ADDITIONAL DISTANCE
~0.6 km *(estimate)*

POTENTIAL YEARLY SAVING
$183K–$329K net *(estimate)*
no school closes

Why it's better: OLP, at 98%, stays open. 202 fewer children are disrupted, and it delivers the part of the board's own plan that has nothing to do with OLP.

3. Crestview merges into Souvenir

STUDENTS WHO MOVE
153

ADDITIONAL DISTANCE
~0.6 km *(estimate)*

POTENTIAL YEARLY SAVING
$556K–$872K net *(estimate)*
closes Crestview (47% full)

Why it's better: OLP, at 98%, stays open. It closes the emptiest school instead of the fullest, disrupts 108 fewer children, and removes 327 empty seats against 207.

4. Phased Crestview merger, building reused

STUDENTS WHO MOVE
153, in two steps

ADDITIONAL DISTANCE
~0.6 km *(estimate)*

POTENTIAL YEARLY SAVING
$636K–$952K net *(estimate)*
$406K–$722K if 15% of families leave, against the board's ~$585K *(estimate)*

Why it's better: OLP, at 98%, stays open. 108 fewer children are disrupted, every move stays in one neighbourhood, and once families who leave are counted it saves as much as the board's plan.

How to read this page. "Net" is after the $110,000 bus the board lists but does not deduct (slide 24). Distances are straight-line estimates (±30%). One-time costs and added staff at the fuller school are **not stated** by the board, so no dollar figure is put on them for any option. Each plan follows on its own pages, starting with the board's; details are in the notes at the end.

THE BOARD'S PROPOSAL · THE WEAKEST OPTION

Close Our Lady of Peace

OLP closes. Its students and Crestview's general-education students are sent to Souvenir, about 5 km away in another sector.

STUDENTS WHO MOVE	ADDITIONAL DISTANCE	NET YEARLY SAVING	SCHOOL CLOSED
~261	**~5 km** *(estimate)*	**~$975K** *(estimate)*	**OLP, 98% full**
202 OLP + 59 Crestview	+10 to 15 min by bus (slide 24)	$1,084,816 claimed (slide 28)	202 / 207 seats (slide 14)

Who moves where	182 OLP students to Souvenir (~5 km); about 20 OLP students north-east of Autoroute 13 to Twin Oaks (~0.6 km); 59 Crestview general-ed students to Souvenir (~0.6 km) (slides 15–25; distances are estimates)
Souvenir after	563 / 621 = 91% (slide 25)
Crestview after	~94 / 327 = ~29%, the emptiest building in the area, still open *(estimate)*
Empty seats removed	207, the fewest of any plan that closes a building
Sector use (sectors 1 and 3)	68% now; 74% after *(estimate)*
OLP building	No sale, lease or reuse shown; still costs $50,490 a year empty (slide 28)

Why it is the weakest option

It is the only plan that closes a full school. It moves the most children the farthest, across sectors, and it leaves Crestview at ~29%. On the board's own criteria (slide 7: capacity, location, finances) it does worst on capacity and location, and once its uncounted costs are added, it does no better on finances.

Financials (yearly)

Line	Low	High	Basis
Teacher envelope (5 fewer groups, 34 to 29)	$732,196	$732,196	Board figure (slides 27–28)
Principal of OLP	$151,118	$151,118	Board figure (slide 28)
Other employment groups	$124,187	$124,187	Board figure (slide 28)
Building, net of keeping it empty	$77,315	$77,315	Board figure: $127,805 to run less $50,490 empty (slide 28)
Saving as claimed by the board	**$1,084,816**	**$1,084,816**	**Slide 28**
Extra bus	−$110,000	−$110,000	Listed by the board (slide 24) but not deducted
Vice-principal at Souvenir	$0	$0	Souvenir already has one
Net yearly saving *(estimate)*	**$975K**	**$975K**	**Before families who leave and costs the board did not state**

With attrition: families who leave the board rather than move, at $10,000 a year per student, a deliberately low figure *(estimate)*.

Families who leave	Students	Lost funding	Net yearly saving
5%	13	−$130,000	~$845K
10%	26	−$260,000	~$715K
15%	39	−$390,000	~$585K

All attrition figures are estimates. Attrition is likely higher here than in any alternative, because these moves are ~5 km and cross sectors.

One-time costs and added staff: not stated by the board

The board presented only savings. It did not state the cost of moving ~261 children and merging three school communities, setting up classrooms, or the transition supports it promises (slide 30). Nor did it state the added support, specialist, lunch and daycare supervision, secretary and caretaking staff a Souvenir growing from 328 to 563 students is likely to need. The board should publish these for its own plan and for every alternative.

ALTERNATIVE 1 · OLP STAYS OPEN

No closures

Every school stays open and no child moves. The board costs the savings below before it closes any school.

STUDENTS WHO MOVE	ADDITIONAL DISTANCE	YEARLY SAVING IDENTIFIED	OLP
0	**None**	**$276K–$444K** *(estimate)*	**Stays open**
~261 fewer than the board's plan	board's plan: ~5 km	plus office, lease and rental savings to cost	98% full (202 / 207)

Why it's better than the board's proposal

The board's own presentation shows 840 empty seats in sectors 1 and 3 (slide 14). OLP has 5 of them. Closing the one school that is almost full is the last thing the board should do, not the first. This plan keeps OLP open at 98%, disrupts no child, and asks the board to show it has tried everything else.

What is the real ask: balance the budget, or close a school because of empty seats?

If it is the budget, the levers on this page come first. The board's claimed saving from closing OLP is about 11% of the $8.68M deficit for 2024-25 (financial statements), before families leave. A school at 98% is the wrong place to look for money.

If it is empty seats, OLP has 5 of the 840 in sectors 1 and 3 (slide 14), and about 1,237 across Laval elementary schools (Three-Year Plan 2026-2029; estimate). Closing OLP removes 207 seats and leaves over 1,000 empty.

In both cases OLP should not be the school that closes. Its enrolment makes it the example to follow.

The plan

1. **Combine grades at Crestview.** Crestview's 59 general-ed students are in 6 groups, about 10 per group (slide 27). Combining grades could remove 1 or 2 groups with no one moving.
2. **Move board offices into empty school space.** The board should state whether its head office (the Administrative Centre) is owned or leased, and what it costs a year. Its Deeds of Establishment do not mark the Administrative Centre as rented, so it may be owned; the board has not published the figure either way. Part of the empty wings at Souvenir (293 seats), Twin Oaks (272) or Crestview (174) could be retrofitted as offices. If the head office is leased, the rent is saved. If it is owned, the building can be sold or leased. The board already does this on a small scale: Material Resources uses about 17 rooms at Laval Junior Academy (Three-Year Plan).
3. **Put CDC Vimont in an empty elementary wing.** CDC Vimont is the only rented building the board lists in Laval, and its lease ends in June 2027. The Phoenix plan moves it at ~$282,000 of renovation to save ~$400,000 a year (Phoenix presentation). The board should also cost an empty wing at Souvenir, Twin Oaks or Crestview, which would fill seats in the elementary sector at the same time.
4. **Cut the vice-principal position at Souvenir.** Souvenir has a vice-principal and 328 students, falling to 294 by 2030-31 (slide 14). If the board's staffing rule removes the position below 300 students, as parents understand it does, the board should cut it as Souvenir drops below that line. That saves about $130K–$151K a year *(estimate)*. The board should confirm the rule.
5. **Lease empty classrooms** to a daycare (CPE), the CISSS de Laval or community partners. The board already rents space to Ville de Laval at Laval Senior Academy and to a CPE at Lake of Two Mountains (Three-Year Plan), and earns $8.1M a year in goods and services revenue (financial statements), so the mechanism exists.
6. **Review short-term debt.** It was $18.1M at June 30, 2025 (financial statements). The board should publish its interest cost.

7. **Explain the fastest-growing costs.** In 2024-25, buildings and equipment rose $3.9M (+15.6%) and educational support $6.2M (+15.8%) (financial statements). How much of that is one-time?
8. **Ask the MEQ for a multi-year recovery plan,** so the deficit can be recovered without closing a school in one consultation cycle.

Financials (yearly)

Line	Low	High	Basis
Combined grades at Crestview (1–2 groups)	$146,439	$292,878	Board's cost per group, $732,196 ÷ 5 (slide 27) *(estimate)*
Souvenir vice-principal, once under 300 students	$130,000	$151,118	Board's administrator cost (slide 28) as the upper bound *(estimate)*; depends on the staffing rule
Board offices moved into an empty school	not stated	not stated	The board has not said whether its head office is owned or leased, or what it costs
CDC Vimont in an empty elementary wing	not counted	not counted	~$400K a year already claimed by the Phoenix plan (Phoenix presentation)
Classroom leases	not costed	not costed	Tens of thousands per wing *(estimate)*
Identified saving *(estimate)*	**$276K**	**$444K**	**Before office, lease and rental savings**
Extra bus, attrition	$0	$0	No one moves

One-time costs and added staff

None from moving students, because no one moves. Combining grades at Crestview needs no new rooms or staff. Retrofitting school space as offices has a one-time cost the board would need to state.

Risks

The savings are uncertain until the board costs them, and the board will say so. Use this plan as the list of questions the board must answer before it can justify closing any school, least of all one at 98%.

ALTERNATIVE 2 · OLP STAYS OPEN

Crestview general-ed joins Souvenir

Crestview's general-education students move to Souvenir, ~0.6 km away. No school closes, and OLP and Twin Oaks are untouched.

STUDENTS WHO MOVE	ADDITIONAL DISTANCE	NET YEARLY SAVING	OLP
59	**~0.6 km** *(estimate)*	**$183K–$329K** *(estimate)*	**Stays open**
202 fewer than the board's plan	board's plan: ~5 km	after the bus	98% full (202 / 207)

Students who move	59: 38 in-zone, plus 21 out-of-zone who can be offered a choice (slide 19)
Schools closed	None
Souvenir after	387 / 621 = 62%; ~347 (56%) by 2030-31 *(estimate)*
Crestview after	~94 / 327 = ~29% *(estimate)*

Why it's better than the board's proposal

OLP, at 98%, stays open. 202 fewer children are disrupted (59 against ~261), and nobody crosses the ~5 km from sector 3 to sector 1. The board already proposes this move on its own pedagogical grounds (slide 17), so it can go ahead without touching OLP. About 3 of the 5 classes the board says it would save come from this move, not from closing OLP *(estimate)*.

The plan

1. **January 27, 2027:** Council adopts the zone change for Crestview general education only.
2. **February 2027:** registration. The 21 out-of-zone families are offered Souvenir or another school with room.
3. **September 2027:** 59 students move, with the transition supports the board describes (slide 30).
4. **After the move:** Crestview's empty space (~233 seats) is offered for rented space or leases (see Alternative 1).

Financials (yearly)

Line	Low	High	Basis
Teacher envelope (2–3 fewer groups)	$292,878	$439,317	387 students at the board's merged density (~19.4 per group) need ~20 groups instead of 23 (slide 27) *(estimate)*
Principal, other employment groups, building	$0	$0	No school closes
Saving before added costs *(estimate)*	**$293K**	**$439K**	
Extra bus	−$110,000	−$110,000	Board figure (slide 24)
Vice-principal at Souvenir	$0	$0	Souvenir already has one
Net yearly saving *(estimate)*	**$183K**	**$329K**	

With attrition ($10,000 a year per student who leaves) *(estimate)*:

Families who leave	Students	Lost funding	Net yearly saving
5%	3	−$30,000	$153K–$299K
10%	6	−$60,000	$123K–$269K
15%	9	−$90,000	$93K–$239K

One-time costs and added staff: not stated by the board

Souvenir already has the rooms, so no renovation should be needed. Moving 59 students, setting up classrooms and the transition supports still cost something, and the board has not stated these costs. At 387 students, Souvenir is unlikely to need much added staff.

Risks

Crestview is left at ~29%, so the board will ask what happens to the building. The answer is Alternative 1's leases and rented space, or Alternative 4 later. Either way, OLP stays open.

ALTERNATIVE 3 · OLP STAYS OPEN

Crestview merges into Souvenir

All of Crestview (153 students) moves to Souvenir, ~0.6 km away. The Crestview building closes. OLP and Twin Oaks are untouched.

STUDENTS WHO MOVE	ADDITIONAL DISTANCE	NET YEARLY SAVING	OLP
153	**~0.6 km** *(estimate)*	**$556K–$872K** *(estimate)*	**Stays open**
108 fewer than the board's plan	board's plan: ~5 km	after the bus	98% full (202 / 207)

Students who move	153: 59 general-ed, plus ~94 in Crestview's other programs (153 − 59, inferred)
School closed	Crestview, 47% full, falling to 42% by 2030-31 (slides 11, 14)
Souvenir after	481 / 621 = 77%; 431 (69%) by 2030-31 *(estimate)*
Empty seats removed	327, against 207 under the board's plan
Sector use	78%, against 74% under the board's plan *(estimate)*

Why it's better than the board's proposal

OLP, at 98%, stays open. This plan closes the emptiest school in the area (47%) instead of the fullest (98%). It disrupts 108 fewer children (153 against ~261), moves them about 0.6 km instead of ~5 km, and removes 327 empty seats instead of 207. The board's plan leaves Crestview open at ~29%; this one leaves no building below 63%.

The plan

1. **January 27, 2027:** Council adopts the merger of Crestview into Souvenir.
2. **Spring 2027:** the board confirms Crestview's specialized programs and the rooms and staff each needs, and prepares them at Souvenir.
3. **September 2027:** all 153 students move, with individual transition plans and IEP reviews for students in specialized programs (slide 30).
4. **After the move:** the Crestview building is held for sale, lease or reuse.

Financials (yearly)

Line	Low	High	Basis
Teacher envelope (2–4 fewer groups)	$292,878	$585,756	2–3 groups from Crestview general-ed, 0–1 more from the full merger; specialized classes keep their ratios *(estimate)*
Principal of Crestview	$151,118	$151,118	Board's administrator figure (slide 28)
Other employment groups	$100,000	$124,187	Board's OLP figure (slide 28); lower if specialized staff move with students *(estimate)*
Building, net of keeping it empty	$122,000	$122,000	OLP's figures scaled to Crestview's 327 seats: ~$202K to run, ~$80K empty *(estimate)*
Saving before added costs *(estimate)*	**$666K**	**$982K**	
Extra bus	−$110,000	−$110,000	Board figure (slide 24)
Vice-principal at Souvenir	$0	$0	Souvenir already has one
Net yearly saving *(estimate)*	**$556K**	**$872K**	

With attrition ($10,000 a year per student who leaves) *(estimate)*:

Families who leave	Students	Lost funding	Net yearly saving
5%	8	−$80,000	$476K–$792K
10%	15	−$150,000	$406K–$722K
15%	23	−$230,000	$326K–$642K

One-time costs and added staff: not stated by the board

Moving 153 students, setting up classrooms, transition supports, and recreating Crestview's specialized rooms at Souvenir. At 481 students, Souvenir may need more support, specialist and caretaking staff, including staff for the specialized programs. The board has not stated any of these costs.

Risks

Crestview's specialized programs ("social communication" and "targeted literacy interventions", slide 29) need adapted rooms and stable staff, and moving them all in one year is the hardest part. Crestview families are affected too, so present this as an option the board should cost, not as "close Crestview instead."

ALTERNATIVE 4 · OLP STAYS OPEN · RECOMMENDED IF A BUILDING MUST CLOSE

Phased Crestview merger, building reused

Crestview joins Souvenir in two steps, the Crestview building is put back to work, and OLP stays exactly as it is.

STUDENTS WHO MOVE	ADDITIONAL DISTANCE	NET YEARLY SAVING	OLP
153	**~0.6 km** *(estimate)*	**$636K–$952K** *(estimate)*	**Stays open**
in two steps; 108 fewer than the board's plan	board's plan: ~5 km	before any rent from the building	98% full (202 / 207)

Students who move	59 general-ed in September 2027, then ~94 in specialized programs once their rooms are ready
School closed	Crestview (47%), then reused
Souvenir after	481 / 621 = 77% *(estimate)*
Empty seats removed	327, against 207 under the board's plan

Why it's better than the board's proposal

OLP, at 98%, stays open with the strengths the board itself lists: bilingual literacy, social and emotional development, a positive climate and STEAM (slides 29, 31). 108 fewer children are disrupted, every move stays within one neighbourhood (~0.6 km instead of ~5 km), and the specialized students get a planned, protected move. Once families who leave are counted, it saves as much as the board's plan: at 15% attrition, the board's plan nets about $585K and this one $406K–$722K *(estimate)*.

The plan

1. **January 27, 2027:** Council adopts the phased merger.
2. **September 2027, step 1:** Crestview's 59 general-ed students move to Souvenir, as the board already proposes (slide 17).
3. **2027-28:** the board confirms the rooms and staff Crestview's specialized programs need and prepares them at Souvenir as a distinct, protected program.
4. **September 2028 at the latest, step 2:** the specialized programs move, with individual transition plans and IEP reviews (slide 30).
5. **Crestview building reused:** it replaces a space the board rents (as it is doing for CDC Vimont) or is leased to a partner.
6. **OLP:** no change. The extra French time the board offers at Souvenir (slide 32) is delivered at OLP, in line with the board's goal of French immersion in 85% of elementary classes by 2027-28 (Annual Report, p. 10).

Financials (yearly, at full implementation)

Line	Low	High	Basis
Teacher envelope (2–4 fewer groups)	$292,878	$585,756	As Alternative 3 *(estimate)*
Principal of Crestview	$151,118	$151,118	Board's administrator figure (slide 28)
Other employment groups	$100,000	$124,187	Board's OLP figure (slide 28) *(estimate)*
Building, net of keeping it empty	$122,000	$122,000	As Alternative 3 *(estimate)*
Building reused, empty cost avoided	$80,000	$80,000	Crestview's empty-building cost, avoided once in use *(estimate)*
Saving before added costs *(estimate)*	**$746K**	**$1,062K**	
Extra bus	−$110,000	−$110,000	Board figure (slide 24)
Vice-principal at Souvenir	$0	$0	Souvenir already has one
Net yearly saving *(estimate)*	**$636K**	**$952K**	**Plus rent or avoided rent from the building**

In 2027-28, step 1 alone delivers Alternative 2's $183K–$329K *(estimate)*. The full saving begins once step 2 is complete.

With attrition ($10,000 a year per student who leaves) *(estimate)*:

Families who leave	Students	Lost funding	Net yearly saving
5%	8	−$80,000	$556K–$872K
10%	15	−$150,000	$486K–$802K
15%	23	−$230,000	$406K–$722K

One-time costs and added staff: not stated by the board

As Alternative 3, spread over two years, which gives time to prepare the specialized rooms properly. The board has not stated these costs.

Risks

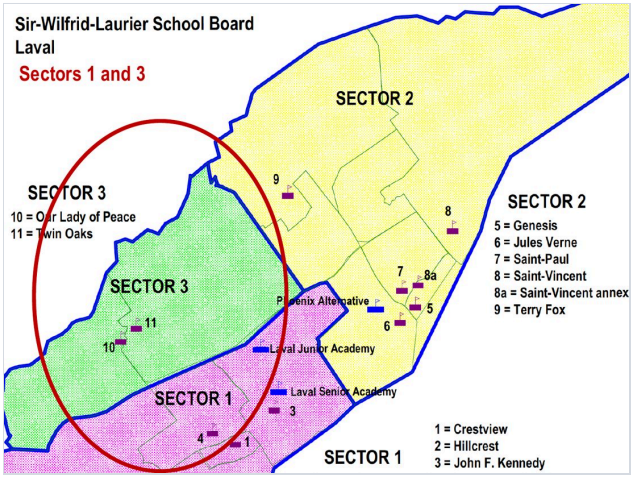
The full saving arrives a year later than under the board's plan. Crestview families are affected, so speak with Crestview's governing board before filing and present this as an option the board should cost. If the specialized programs can't be moved well, stop after step 1: that is Alternative 2, and OLP is still open.

Notes on the figures

- **Estimates.** Every figure marked *(estimate)* is the parents' own calculation from the board's published numbers. Figures with a slide number are the board's own.
- **The board's saving, adjusted.** $1,084,816 claimed (slide 28), less the $110,000 bus (slide 24), gives about $975K *(estimate)*.
- **One-time costs and added staff.** The board presented only savings. For every option, including its own, it has not stated the cost of moving students, setting up classrooms, the transition supports promised on slide 30, or the added support, specialist, supervision, secretary and caretaking staff at the receiving school. No dollar figure is put on these here; the board should publish them.
- **Attrition.** $10,000 a year per student who leaves is deliberately low *(estimate)*. The board's average operating grant is about $17,000 per youth student ($216.2M ÷ 12,681 students in 2024-25; financial statements and slide 10). The same rates are used for every plan; in practice, attrition is likely higher for the board's ~5 km cross-sector moves than for moves of ~0.6 km.
- **Teacher envelope.** One class group costs about $146,439 ($732,196 ÷ 5, slide 27). Slide 27 shows Crestview general-ed at about 10 students per group, against ~18 at OLP and ~19 at Souvenir, which is why most of the board's teaching saving comes from Crestview, not OLP *(estimate)*.
- **Vice-principal.** Parents have confirmed that Souvenir already has a vice-principal, so no plan adds one; earlier drafts deducted one. In Alternative 1, the position is cut once Souvenir falls below 300 students, if the board's staffing rule allows. The board's administrator cost ($151,118, slide 28) is the upper bound and $130K the lower *(estimate)*. The board should state its rule.
- **Head office and rented space.** The board's Deeds of Establishment and Three-Year Plan 2026-2029 list CDC Vimont as the only rented building in Laval, and mark only two buildings (Prévost Campus and Construc-Plus) as not owned by the board. Neither document gives any rent figure. The board should state what its head office costs and whether it is owned or leased.
- **Distances.** OLP and Twin Oaks are ~0.6 km apart, as are Souvenir and Crestview; the two pairs are ~5 km apart *(estimate)*. Measured on the board's zone map (slide 20) and scaled with the Autoroute 440 km markers; treat them as ±30%. Addresses: OLP, 3900 rue Nicole; Twin Oaks, 700 rue Lisane; Souvenir, 4885 chemin du Souvenir; Crestview, 750 avenue Devonshire (Laval).
- **Capacity** (slide 14, Sept 24, 2026): OLP 202/207 (98%), Twin Oaks 464/736 (63%), Souvenir 328/621 (53%), Crestview 153/327 (47%), JFK 246/342 (72%), Hillcrest 414/414 (100%). Sectors 1 and 3: 1,807 students, 2,647 seats, 840 empty.

Appendix A: Laval elementary schools grouped by neighbourhood

The rule for every solution: **students only move between schools in the same group.** Groups follow the board's own sectors and school locations on its map (Oct 8 presentation, slide 13, reproduced here). Distances are read from that map, so they are estimates (±30%); check them in Google Maps before quoting. Enrolment is the Sept 24, 2026 actual (slide 14) for sectors 1 and 3, and the Three-Year Plan's 2026-27 projection for sector 2, where no actual count has been published.



Group 1, West: Fabreville (sector 3)

Our Lady of Peace 202 / 207 (98%) · Twin Oaks 464 / 736 (63%)
Group total: 666 / 943 seats, 71%, 277 empty. The two schools are under 1 km apart. Every other Laval school is about 5 km or more away.
Fits the rule: OLP stays as it is; Twin Oaks' empty wing is used for leases or board offices (Alternative 1).

Group 2, Chomedey (sector 1)

Souvenir 328 / 621 (53%) · Crestview 153 / 327 (47%) · John F. Kennedy 246 / 342 (72%) · Hillcrest 414 / 414 (100%)
Group total: 1,141 / 1,704 seats, 67%, 563 empty, the most empty seats of any group. Souvenir and Crestview are under 1 km apart; JFK is about 2 to 3 km from them. Hillcrest is in sector 1 but not shown on the board's map.
Fits the rule: Crestview to Souvenir (Alternatives 2, 3 and 4).

Group 3, Sector 2 centre (around Phoenix)

Genesis 257 / 276 (93%) · Jules Verne 296 / 276 (107%) · Saint-Paul 424 / 460 (92%) · Saint-Vincent 259 / 437 (59%, two buildings)
Group total: 1,236 / 1,449 seats, 85%, 213 empty. Genesis, Jules Verne, Saint-Paul and the Saint-Vincent annex are within about 1 km of each other; Saint-Vincent's main building is about 2 to 3 km east.
Fits the rule: Jules Verne is over capacity by 20 while Saint-Vincent has 178 empty seats a short distance away. A zone adjustment between them fixes both, with no closure.

Group 4, Sector 2 north

Terry Fox 311 / 483 (64%), 172 empty. About 5 km or more from every other elementary school on the map.
Fits the rule: no nearby school to merge with, so its empty space is a candidate for leases or offices, not student moves.

Each plan against the rule

Plan	Who moves	Stays within one group?
Board's proposal: close OLP	182 OLP students to Souvenir; ~20 to Twin Oaks; 59 Crestview students to Souvenir	**No.** 182 children cross from Group 1 to Group 2, about 5 km. It is the only plan that breaks the rule.
1. No closures	No one	**Yes.** No child moves.
2. Crestview general-ed joins Souvenir	59 students, Crestview to Souvenir	**Yes.** Within Group 2, under 1 km.
3. Crestview merges into Souvenir	153 students, Crestview to Souvenir	**Yes.** Within Group 2, under 1 km.
4. Phased Crestview merger	153 students in two steps, Crestview to Souvenir	**Yes.** Within Group 2, under 1 km.

Also considered and set aside: JFK merges into Souvenir. It stays in Chomedey and keeps OLP open, but it moves 246 children (against 153) 2 to 3 km, closes a school at 72% while Crestview stays at 47%, and fills Souvenir to 92%. It would save $269K–$586K a year *(estimate)*, or as little as nothing at 15% attrition, so it is weaker than Alternatives 3 and 4.

Neighbourhood names for sectors 1 and 3 come from the schools' addresses. Sector 2 figures are Three-Year Plan projections (pp. 8, 10, 19, 20, 21). JFK estimate: JFK's building costs scaled from OLP's, the board's $110,000 bus, 0 to 2 fewer class groups.

Appendix B: every SWLSB school, seats used, projections and empty seats

Main source: the board's **Three-Year Plan for the Allocation and Destination of Immovables 2026-2029**, adopted by the Executive Committee on December 3, 2025 (resolution EC-251203-TS-0024; swlauriersb.qc.ca). It gives each school's MEQ capacity and projected enrolment for 2026-27, 2027-28 and 2028-29, based on September 30 enrolment; the "Plan page" column is its printed page number. The **Sept 2026 actual** column comes from the board's Oct 8, 2026 presentation (slide 14) for the six schools in sectors 1 and 3, and from the Oct 6 Phoenix presentation for Phoenix. Empty seats and % occupied are calculated from the Plan's 2026-27 projection so every school is measured the same way. Our Lady of Peace is highlighted.

73%
Laval elementary schools hold 3,342 students in 4,579 seats as of September 24, 2026 (Oct 8 presentation, slide 10), leaving 1,237 empty seats. The Plan projected 3,428 students and 1,151 empty seats (75%); actual enrolment came in lower.

93%
Elementary schools outside Laval are 93% occupied, with 318 empty seats. The empty space is in Laval, not at OLP.

99%
Our Lady of Peace: 205 of 207 seats in the Plan, 202 actual in September 2026 (98%). It is projected full in every year of the Plan.

4,193
empty seats across the board's 35 school buildings with an MEQ capacity, which are 75% occupied overall.

School	City	MEQ capacity	Projected 2026-27	Empty seats	% occupied	Sept 2026 actual	Projected 2027-28	Projected 2028-29	Plan page
Laval elementary									
Jules Verne	Laval	276	296	over by 20	**107%**	–	296	293 (106%)	10
Hillcrest Academy	Laval	414	417	over by 3	**101%**	414 (100%)	410	396 (96%)	9
Our Lady of Peace	**Laval**	**207**	**205**	**2**	**99%**	**202 (98%)**	**206**	**207 (100%)**	**15**
Genesis	Laval	276	257	19	**93%**	–	257	254 (92%)	8
Saint-Paul (2 buildings)	Laval	460	424	36	**92%**	–	424	420 (91%)	19
John F. Kennedy	Laval	342	235	107	**69%**	246 (72%)	231	223 (65%)	9
Twin Oaks	Laval	736	501	235	**68%**	464 (63%)	502	505 (69%)	21
Terry Fox	Laval	483	311	172	**64%**	–	311	308 (64%)	21
Saint-Vincent (2 buildings)	Laval	437	259	178	**59%**	–	259	256 (59%)	20
Souvenir	Laval	621	350	271	**56%**	328 (53%)	344	332 (53%)	18
Crestview	Laval	327	173	154	**53%**	153 (47%)	171	165 (50%)	7
Subtotal		**4,579**	**3,428**	**1,151**	**75%**			**3,359 (73%)**	
Elementary outside Laval									
Laurentia	Saint-Jérôme	184	332	over by 148	**180%**	–	339	352 (191%)	11
Mountainview Elementary	Deux-Montagnes	253	344	over by 91	**136%**	–	354	371 (147%)	15
Joliette Elementary	Saint-Charles-Borromée	216	276	over by 60	**128%**	–	291	292 (135%)	10
Pierre Elliott Trudeau	Blainville	437	432	5	**99%**	–	426	427 (98%)	16
Sainte-Adèle	Sainte-Adèle	115	111	4	**97%**	–	114	118 (103%)	20

School	City	MEQ capacity	Projected 2026-27	Empty seats	% occupied	Sept 2026 actual	Projected 2027-28	Projected 2028-29	Plan page
Rawdon	Rawdon	198	189	9	**95%**	–	210	230 (116%)	17
Pinewood (2 campuses)	Mascouche	437	410	27	**94%**	–	416	418 (96%)	17
Grenville	Grenville	92	84	8	**91%**	–	85	82 (89%)	8
Laurentian Elementary	Lachute	360	328	32	**91%**	–	335	322 (89%)	12
Sainte-Agathe Academy, elementary	Sainte-Agathe-des-Monts	138	123	15	**89%**	–	122	123 (89%)	21
Saint-Jude	Deux-Montagnes	322	284	38	**88%**	–	292	307 (95%)	19
Héritage	Saint-Lin–Laurentides	384	326	58	**85%**	–	344	345 (90%)	9
McCaig	Rosemère	598	497	101	**83%**	–	489	491 (82%)	14
Morin-Heights	Morin-Heights	299	244	55	**82%**	–	249	258 (86%)	14
Arundel	Arundel	115	84	31	**73%**	–	83	85 (74%)	7
Franklin Hill	Repentigny	621	387	234	**62%**	–	393	394 (63%)	8
Subtotal		**4,769**	**4,451**	**318**	**93%**			**4,615 (97%)**	
Laval secondary									
Laval Senior Academy	Laval	1,914	1,296	618	**68%**	–	1,267	1,261 (66%)	13
Laval Junior Academy	Laval	1,698	853	845	**50%**	–	834	830 (49%)	13
Phoenix Alternative	Laval	156	36	120	**23%**	52 (33%)	36	35 (22%)	16
Subtotal		**3,768**	**2,185**	**1,583**	**58%**			**2,126 (56%)**	
Secondary outside Laval									
Rosemère High	Rosemère	1,331	1,160	171	**87%**	–	1,160	1,159 (87%)	18
Joliette High	Joliette	375	310	65	**83%**	–	340	360 (96%)	10
Sainte-Agathe Academy, secondary	Sainte-Agathe-des-Monts	232	142	90	**61%**	–	137	140 (60%)	21
Lake of Two Mountains High	Deux-Montagnes	767	433	334	**56%**	–	445	451 (59%)	11
Laurentian Regional High	Lachute	1,102	621	481	**56%**	–	632	660 (60%)	12
Subtotal		**3,807**	**2,666**	**1,141**	**70%**			**2,770 (73%)**	
All SWLSB schools with an MEQ capacity		**16,923**	**12,730**	**4,193**	**75%**			**12,870 (76%)**	

Within each group, schools are sorted from fullest to emptiest. Subtotal empty seats are net, so schools over capacity reduce them. Sainte-Agathe Academy is split into its elementary (138 seats) and secondary (232 seats) sections, as the Plan lists them; the Plan prints a combined capacity of 388, which does not match the 370 those two figures add up to. Pinewood and Saint-Paul combine two campuses or buildings, and Saint-Vincent combines Saint-Jacques and Concorde, as in the Plan. Not included, because the Plan gives no capacity or enrolment for them: Mountainview High (Prévost Campus), the four Laurier Competency Development Centres (Vimont, Pont-Viau, Lachute adult education, Lachute vocational), Construc-Plus, the Arundel Nature and Science Centre and the Administrative Centre. Percentages are rounded. The board's figures were read through a web-reading tool, because the board's site blocks direct download here; check the Plan's pages before quoting a figure.